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## **Workshops Training and Other Events**

A list of events I have worked. Events are things that have been prepared for, and worked. They do not count normal day-to-day activities.

Stopped recording this - didn't feel I needed to track the meetings any more as my notes covered the learning I needed.

## **2023 Completed Events**

#### Filter:

Event	Туре	Location	Date	Comments
SAFe 6.0 Update	Certification Upgrade	Online	2023-03-17	Updated SAFe certification to the latest
Product Management Training	Coaching, Training	Online	2023-03-01	Bespoke training for Product Management organization (round 2)
Product Management Training	Coaching, Training	Online	2023-02-27	Bespoke training for Product Management organization.
Leadership Training	Coaching, Training	Online	2023-02-16	Bespoke training for Leadership organization (round 2)
Leadership Training	Coaching, Training	Online	2023-02-13	Bespoke training for Leadership organization.
What is the Impact of a Reorg on an Agile Transformation?	Blog	FiveWhyz.com, HansSamios.com	2023-01-25	Reducing the Impact of the Reorg on the Transformation to Agile

### **2022 Completed Events**

Event	Туре	Location	Date	Comments
PI Planning	Coaching	Weston	2022-11-15	Support for PI Planning event of new Train.

Event	Туре	Location	Date	Comments
Teams in a Scaled Environment	Training	Online	2022-11-09	Bespoke team training for teams operating in a multi-team situation
Leadership Summit and LACE Workshop	Coaching, Training	Online	2022-11-02	Post initial set of kick off events, need to get buy-in on and establish a Lean Agile Center of Excellence for the organization.
PI Planning	Coaching	Weston	2022-10-18	Support for PI Planning event of new Train.
Organizational Assessment Workshop	Coaching, Training	Online	2022-10-05	As a result of discovery process - interviews, surveys, discussions, etc workshop to co-create aligned transformation plan.
Assessment Results and Alignment Workshop	Coaching	Online	2022-10-05	Following surveys, interviews, and observation co-create an agile transformation plan for an organization
Understanding ITIL	Learn	Online	2022-09-27	Understand the impact of ITIL on an agile transformation
PI Planning	Coaching	Weston	2022-09-27	Support for PI Planning event of new Train.
Teams in a Scaled Environment	Training	Online	2022-09-20	Bespoke team training for teams operating in a multi-team situation
SAFe for Architects	Training	Online	2022-08-25	Collaboration training for architects. SAFe event
Approaches to Presenting Flow Efficiency vs Resource Efficiency	Coaching	Online	2022-08-16	Coaching coaches and leadership on improving how we present flow efficiency
Feature Prioritization Workshop	Coaching, Training	Online	2022-08-19	Just-in-time training and then coaching based of Feature prioritization and sequencing based on Cost of Delay
SAFe for Architects	Training	Online	2022-08-01	Collaboration training for architects. SAFe event
Agile Mindset Workshop	Participate	Online	2022-07-28	Cross training of different agile approaches in the organization - understand what others are being taught
Building Influencer Muscles	Coaching	Online	2022-07-13	Focussed discussion with architects aimed at improving their ability to influence an organization.
Keeping Retrospectives Fresh	Training	Online	2022-07-07	Workshop helping Scrum Masters in particular keep retrospectives fresh and useful
Agile Media Club	Coaching	Online	2022-06-22	Establish lightweight learning for interested folks. Focus on blog posts, videos, podcasts rather than books.
Plant UML	Learn	Online	2022-06-10	Learn how to model using Plant UML

Event	Туре	Location	Date	Comments
Personas Workshop	Coaching, Training	Online	2022-06-08	Just-in-time training and coaching to create key customer personas for an organization
Value Stream Mapping Level Set	Coaching, Training	Online	2022-06-08	Just-in-time training and coaching to help deliver improved developer experience using Value Stream Maps as a tool
Experiment - Setup Confluence for Agile Knowledge Base	Coaching	Online, Tool	2022-06-02	Idea is building a knowledge base for agile based on wiki like Frequently Asked Questions
SAFe for SM	Coaching, Training	Online	2022-05-24	Train Scrum Masters on the basics of working at scale. SAFe event
Feature Prioritization Workshop	Coaching, Training	Online	2022-05-06	Just-in-time training and then coaching based of Feature prioritization and sequencing based on Cost of Delay
Stakeholder Management Workshop	Coaching, Training	Online	2022-05-04	Just-in-time training and coaching to identify stakeholders for an organization and develop a plan to address the stakeholders
Feature Writing Party	Coaching	Online	2022-04-29	Just-in-time workshop to establish initial set of features
Empathy Interviews for Transformation	Interview	Online	2022-04-28	Formal empathy interviews to gauge where we are with the transformation.
SAFe for PO PM	Coaching, Training	Online	2022-04-19	Train Product Owners and Product Managers in the basics of working at scale. SAFe event.
How Do We Move Away from "Trust But Verify" Approach to Compliance?	Publish	Online	2022-04-08	Change thinking around compliance.
SAFe for Architects	Pair	Online	2022-04-04	Pair on training this event. SAFe event.
Empathy Interview Training	Participate	Online	2022-03-27	Learning about formal empathy interview process
Cyber Security Maturity Model	Learn	Online	2022-03-22	Understand impact of model on an Agile Transformation
What Is The Difference Between Value Stream Identification (VSID) and Value Stream Mapping (VSM)?	Publish	Online	2022-02-11	Initial version developed and published
Enterprise Architect Coaching	Coaching	Online	2022-03-01	Work with architects to improve how they influence the organization and drive architectural initiatives - developer experience improvements, improving modeling, immutable object system, decommissioning old systems
Feature Writing Party	Coaching	Online	2022-02-07	Just-in-time workshop to establish initial set of features

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Event	Туре	Location	Date	Comments
Agile Media Club	Coaching	Online	2022-02-04	Establish lightweight learning for interested folks. Focus on blog posts, videos, podcasts rather than books.
Scrum Master CoP Setup	Coaching, Lead	Online	2022-02-01	Setup SM CoP
PI Planning	Coaching	Online	2022-01-19	Support for PI Planning event of new Train. SAFe event
Transformation Leadership Team Setup	Coaching	Online	2022-02-01	Coaching to set up the formation of a leadership team responsible for the transformation of a division.
PI Planning Readiness Workshop	Training, Coaching	Online	2022-01-27	Workshop to discuss requirements for successful PI Planning event.
Agile Product Delivery Assessment	Coaching	Online	2022-01-26	Assist in running of first assessment at the organization. SAFe event
PI Planning	Coaching	Online	2022-01-19	Support for PI Planning event of new Train. SAFe event
LACE PI Planning Event	Participate	Online	2022-01-18	As part of overall LACE determine plan for next PI. SAFe event
PI 1 Inspect and Adapt Event	Coach	Online	2022-01-13	Work with RTEs through initial I&A event. SAFe event
SAFe for SM	Coaching, Training	Online	2022-01-10	Train Scrum Masters on the basics of working at scale. SAFe event
Team and Technical Agility Assessment	Coaching	Online	2022-01-06	Assist in running of first assessment at the organization. SAFe event

# **2021 Completed Events**

Event	Туре	Location	Date	Comments
SAFe for Teams	Coaching, Training	Online	2021-12-20	Introduction to SAFe using SAFe for Teams as a base. SAFe event
SAFe for Product Owner Product Manager (POPM)	Coaching, Training	Online		Train Product Managers and Product Owners on the basics of working at scale. SAFe event.
Feature "Smells" Workshop	Workshop	Online	2021-12-09	Review of common (SAFe) Feature definition anti-patterns.
Kanban Team	Coaching	Online		Discussion about use of Kanban for support teams and how they will execute in multi-team situation

Event	Туре	Location	Date	Comments
Establish Execution Events	Coaching	Online	2021-11-17	Series of workshops and facilitated events aimed at establishing cadence work execution of PI Planning commitments
SAFe for Scrum Master	Certification, Enablement	Online	2021-11-17	Make sure I am up to date with latest (SAFe 5.1) materials.
PI Planning Event	Coaching	Online	2021-11-10	Fast track ART launch. 5 weeks ago there was no alignment to value stream. 2 weeks ago we had no Features. SAFe event.
SM and PO Roles in PI Planning Event	Coaching	Online	2021-11-08	Workshop aimed at helping people understand their roles as they head into the PI Planning event. Included Q&A.
Estimating and Forecasting using Story Points	Coaching	Online	2021-11-04	Back to basics workshop aimed at helping people who are used to estimating in hours understand and why story point estimating approach works
SAFe for Teams	Coaching, Training	Online	2021-10-27	Kick off Teams using SAFe for Teams as a base. SAFe event
Feature Writing Party	Coaching	Online	2021-10-27	Series of workshops aimed at getting first list of Features ready for initial PI planning event
Value Stream Identification	Coaching	Online	2021-10-21	Workshop to develop alignment of virtual ART structure to Value Stream and determine steps to launch
Leading SAFe	Coaching	Online	2021-10-11	Establishing leadership understanding of Lean and Agile thinking. SAFe event
What is the Purpose of a System Demo in SAFe?	Coaching	Online	2021-09-30	Workshop and materials aimed at helping people understand use of System Demo in SAFe. See link for general discussion used as preparation.
What's The Difference Between Kanban and Scrum?	Coaching	Online, Video, Materials	2021-09-20	Idea is to answer questions associated with Kanban implementations and improve the discipline so that it is more aligned with a real Kanban approach.  Materials in link were used as basis
Agile Next Steps Workshop	Coaching	Online	2021-09-09	Group was interested in taking their agile implementation to the next level. From team orientation, to multi-team. From multiple work intake systems to single intake system. From using agile thinking to systems and lean thinking approaches. Also interested in rejuvenating in place agile practices such as estimation, forecasting, reinforcing behaviors
Strategy Back-brief	Coaching	Online	2021-09-08	Discussion aimed at really understanding whether the strategy and vision is really being acted on. Resulted in an experiment to use back-brief approach.

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Event	Туре	Location	Date	Comments
SAFe for Product Owner Product Manager (POPM)	Certification, Enablement	Online	2021-09-07	Make sure I am up to date with latest (SAFe 5.1) materials.
SAFe for Teams	Certification, Enablement	Online	2021-09-03	Make sure I am up to date with latest (SAFe 5.1) materials.
Leading SAFe	Certification, Enablement	Online	2021-09-03	Make sure I am up to date with latest (SAFe 5.1) materials.
Understanding CoD and WSJF	Workshop	Online	2021-08-31	Workshop aimed at helping people understand the why, how and application of economic decision making approach
Leading SAFe	Coaching	Online	2021-06-01	Establishing leadership understanding of Lean and Agile thinking. SAFe event
SAFe for Teams	Coaching, Training	Online	2021-05-24	Kick off Teams using SAFe for Teams as a base. SAFe event
Jira Align Training	Learning	Online	2021-05-19	Train the trainer approach to adoption of Jira Align
Improve Scrum Master Effectiveness Sessions	Coaching	Online	2021-05-10	Series of sessions aimed at helping Scrum Masters establish and become more effective in their role
SAFe Assessments (TTA and APD)	Coaching	Online	2021-03-15	Coaching of RTE and SMs in purpose and method for working through the assessments, and using the information to determine improvement opportunities.
PI Planning Event	Coaching	Online	2021-02-15	Fast track ART launch. 5 weeks ago there was no alignment to value stream. 2 weeks ago we had no Features. SAFe event.
SAFe for Teams	Coaching	Online	2021-02-01	Kick off Teams using SAFe for Teams as a base. SAFe event
Leading SAFe	Coaching	Online	2021-01-25	Establishing leadership understanding of Lean and Agile thinking. SAFe event
Roles Workshop	Coaching	Online	2021-01-12	Workshop aimed at helping people understand their roles as they move to SAFe and Agile

# **2020 Completed Events**

2021 Completed Events

Event	Туре	Location	Date	Comments
Let it Flow: Using Flow Metrics to Combat Cognitive Overload	Webinar	Online	2020-12-15	Discussion about using basic flow metrics to help detect where cognitive load is building as well as justifying investment in "debt" to address.
Executive Overview	Coaching, Training	Online	2020-12-04	6-hour Executive Overview workshop for SAFe Transformation, materials, discussions, breakouts, and activities
Executive Overview	Coaching, Training	Online	2020-11-18	6-hour Executive Overview workshop for SAFe Transformation, materials, discussions, breakouts, and activities
Mini Big-room (PI-) Planning Event	Coaching	Houston	2020-11-11	Purpose was to get to an aligned quarterly roadmap across 4 Teams and determine what was really possible (map demand to supply). Standing start to successful event in less that 2 weeks. SAFe event.
Scaled OKRs Intro and Overview	Webinar	Online	2020-10-30	Discussion with Icon coaches on how to help organizations put OKRs in place.
Six Decades of Software Engineering with Mary Poppendieck	Webinar	Online	2020-10-20	Listening to Mary help us understand that what is old is new again. Especially interested in the discussion on resiliency in systems we deploy, or rather how they are not resilient.
Introduction to Confluence	Coaching, Training	Houston	2020-10-15	Help establish Confluence as the corporate knowledge base by providing background. Selfdeveloped materials.
SAFe for Teams	Coaching, Training	Houston	2020-10-05	Kick of Teams using SAFe for Teams as a base. SAFe event
SAFe for Teams enablement	Enablement	Online	2020-09-23	Ensure I am up to date with latest message from SAFe
The Power of Culture in SAFe Adoption	Webinar	Online	2020-09-01	Basic discussion on the link between SAFe and changing an organization's culture. Included good discussion of Westrum "cultural spectrum" model.
Applying Team Topologies to Large Supply Chain Networks	Webinar	Online	2020-08-18	Based on the book "Team Topologies" is there something we can apply to larger scale. Answer "yes" - applicable in general.
Measure and Improve Your SAFe Maturity	Webinar	Online	2020-08-05	Sales pitch for Agility Health radars.
SAFe Release Train Engineer	Certification	Online	2020-07-21	SAFe RTE course. Attended so I can also give the course.

Event	Туре	Location	Date	Comments
Dynamic Re-Teaming	Coaching	Worldwide	2020-07-07	How to get good at Teams changing their personnel. Presentation to Coaches CoP.
Agile HR	Webinar	Online	2020-06-24	Basic presentation on the changes in HR that work with an Agile transformation. Presented in SAFe context.
SAFe Managed Contract with Dean Leffingwell	Webinar	Online	2020-06-24	Improved guidance on Agile contracts set up for win-win. Presented in SAFe context.
CoD and WSJF with Don Reinersten	Webinar	Online	2020-06-22	Useful discussion improving SAFe guidance on these subjects. Includes integration with standard accounting practice.
Estimating Epics in Support of Participatory Budgeting and Portfolio Flow	Webinar	Online	2020-06-18	Useful discussion on changes coming to Lean Portfolio Management guidance of SAFe 5
SAFe 5 Program Consultant Upgrade	Certification	Online	2020-06-10	Review enablement, review new content, take practice test, pass test
Leading by Example with Personal Agility	Coaching; Training	Worldwide	2020-05-21	Session on being authentic through application of personal Agility; ideas on self-improvement
Dynamic Re-Teaming	Coaching	Worldwide	2020-05-12	How to get good at Teams changing their personnel. Internal presentation.
Anti-patterns (Smells) Work	Coaching	Worldwide	2020-05-11	What Kinds of Problems Do you Typically See As The Organization Transforms to Agile / Lean
Blog "Why Hasn't Our Agile Implementation Lead to Cost Savings?"	Blog post	Worldwide	2020-05-08	HansSamios: How Do We Use Agile to Reduce Costs?; FiveWhyz: Why Hasn't Our Agile Implementation Lead to Cost Savings?
Systematizing Organizational Impediment Removal	Coaching	Worldwide	2020-04-29	Initial release to LACE; expected wider rollout
Value Stream Analysis for Lean Agile Center of Excellence	Coaching	Worldwide	2020-04-16	Improve LACE offerings
Resiliency Analysis	Coaching	Worldwide	2020-04-15	Understand impact of reduction in contractors and working from home on effectiveness
Agile Mindset for Non-Agile Teams	Coaching	Worldwide	2020-04-14	Improve framing of DIY Agile implementation
Simple Customer Discovery Exercise	Coaching	Houston	2020-04-02	How to help Teams increase their ability to manage stakeholders
Virtual Open Space	Coaching	Worldwide	2020-04-01	Theme "You're the Coach Now"

Event	Туре	Location	Date	Comments
Rework Transformation Initiatives (Multiple Events & Deliverables)	Coaching			In the light of COVID-19 what needs to change wrt Agile Transformation
Portfolio Sync and Training	Coaching	Houston	2020-02-19	3 day event aimed at working portfolio issues and learning
Multi-Organizational Kaizen Event	Coaching	Houston	2020-02-10	Step back from Day-to-day to develop multiple experiments aimed at improvement
Enterprise Project Management Office Virtual Training	Coaching	Worldwide	2020-01-28	Engaging Agile Programs and Teams
Enterprise Business Agility Strategist	Learn	Dallas	2020-01-23	With EBAS Certification from icAgile

# **2019 Completed Events**

Event	Туре	Location	Date	Comments
Driving the Flow of Value	Coaching, Training	Houston	2019-12-17	Workshop looking at how we define value and how we deliver value quickly
Cross-organization Value Stream Analysis	Coaching	Houston	2019-12-02	Work to improve the flow of value that touches to organizations without an restructuring
SenseMaking Workshop	Coaching, Training	Houston	2019-11-11	Excellent workshop lead by Dan Walsh (FiveWhyz). A better way to understand if your culture is improving.
Five Dysfunctions Workshop with Leadership	Coaching	Houston	2019-11-07	Improving teamwork of leadership group
Project Simulation Training	Training, Participating	Houston	2019-11-05	Projects community training to understand changes in approach as a result of agile
Introduce OKRs to Portfolio Management process	Coaching	Houston	2019-10-28	Experiment to add OKRs into existing LPM process in time for 2020 to improve organizational alignment

Event	Туре	Location	Date	Comments
Agile Assessment	Learning	Washington, DC	2019-10-21	Assessment to understand current state of thinking, and provide recommendations for change
Business Agility Workshop	Coaching	Houston	2019-10-07	Direct business request to help them become more Agile
SAFe Summit	Attend	San Diego	2019-10-02	Learning opportunity. SAFe v5 released
Update Business Metrics for FI	Coaching	Worldwide	2019-09-05	Base metrics that were agreed to previously need to be updated to reflect current thinking
Blog "So You Want Set Up a Business as an Agile Coach?"	Blog Post	Worldwide	2019-09-01	12 part series on the steps you should take to set up an Agile business. HansSamios: So You Want Set Up a Business as an Agile Coach?; FiveWhyz: So You Want Set Up a Business as an Agile Coach?.
FI Team Churn Analysis	Coaching	Worldwide	2019-08-28	What happens to Team performance when Teams have turnover (churn) in their people?
Kick-off Coaches Craft CoP	Coaching	Worldwide	2019-08-20	Beyond Foundation Infrastructure group
Quarterly Alignment Session	Coaching, Participating	Houston	2019-08-13	Included retrospective, and introduction to OKRs
Projects Team Enablement	Coaching	Houston	2019-07-24	Response to survey. "Drain the glass" session
Blog "Why Do People Overcommit?"	Blog Post	Worldwide	2019-07-08	HansSamios: Why Do People Overcommit?; FiveWhyz: Why Do People Overcommit?
PI Planning	Coaching	Buenos Ares	2019-06-26	Service group. SAFe event.
Portfolio Synchronization Session	Coaching	Houston	2019-06-12	Multi-day alignment session
"Drain the Glass" session for new Transformation	Coaching	Houston	2019-06-10	Setup session to work pent up resentments
"Leveraging Agile Thinking for Sustainability"	Coaching	Dallas	2019-06-03	Session for Sustainability Leadership Forum.
Cynefin Practice Foundations	Learning, Supporting	Houston	2019-05-30	Excellent workshop lead by Dan Walsh (FiveWhyz)
Blog "I have opportunity to learn so much when you are on vacation."	Blog Post	Worldwide	2019-09-01	FiveWhyz: I have opportunity to learn so much when you are on vacation.
Coaching Team Face to Face	Coaching	Houston	2019-05-07	Coaching team for FI working on the plan for sustainment model for the organization

Event	Туре	Location	Date	Comments
FI Quarterly LPM Face to Face	Coaching	Houston	2019-04-30	Portfolio prioritization and learning (outcome vs output). Full suite of Product Managers, Release Train Engineers in the room. All (22 FI) coaches in the room to understand how these meetings work
FI Product Manager Orientation	Coaching	Houston	2019-04-29	Orient Product Managers to LPM and leverage opportunity to do some roles and responsibilities
Architect Orientation Workshop	Coaching / Training	Houston	2019-04-26	2 X sessions to help Architects get situated in their new role. Based on SAFe and discussion at How Does The Role of Architect Change in Agile?
FI Projects Team Enablement envisioning / planning	Coaching	Houston	2019-04-26	Develop base plan for this transformation
Initial PI Planning (Big Room) for Data Center Compute Product	Coaching	Houston	2019-04-24	Big room Planning event for large Train. SAFe event.
Initial PI Planning (Big Room) for Branch Product	Coaching	Houston	2019-04-24	Big room Planning event for large Train. SAFe event.
Sense-making Experiment	Learning	Houston	2019-04-11	Learning about different approach to gathering data from a complex system. Cool.
Staff Development Guardrails Session	Coaching	Worldwide	2019-04-03	Session for newly formed staff development group to discuss developments we are seeing, and offer opportunity to address issues seen by our managers.
Employee motivation Webinar	Learning	Online	2019-03-14	Online seminar. My notes are at "You Can Enhance Employee Motivation in 10 Minutes by Friday" - Gregg Lederman

# **2018 Completed Events**

Event	Туре	Location	Date	Comments
Staff Development Manager workshop	Coaching	Houston	2018-12-10	Kick-off meeting for 3 teams (Houston, BA, KL) of Staff Development Managers

Event	Туре	Location	Date	Comments
Lean Portfolio Management Meeting	Coaching	Houston	2018-11-06	Initial LPM meeting working complete portfolio Kanban and impediments. SAFe event
Leading SAFe	Coaching, Training	Houston	2018-10-02	14 people. SAFe event
PI Planning	Coaching	Houston	2018-08-22	Fuels and Lubes Train. 8 Teams. 70 people at event. SAFe event.
Value Stream Analysis	Coaching	Houston	2018-07-13	For Branch and Shared Services leading to Train design. SAFe event
Staff Development Manager workshop	Coaching	Houston	2018-07-07	Workshop aimed at on-boarding new organizational role of "development manager". Initial "team" workshop.
Leadership Workshop	Coaching	Houston	2018-07-06	Workshop aimed at helping top level supervisors align on direction. Next step in setting up portfolio, realign leadership on decisions (new members of the leadership team), alignment with McCrystal Strategic Alignment Framework (SAF) and Decison Space (we drove through Delegation Poker)
Portfolio Prioritization	Coaching	Houston	2018-06-19	Initial meeting to get "to do", "in progress", "done" columns in place. Main aim was to determine "what should we stop" as we needed to reduce some level of organizational WIP. See How Do I Facilitate a Prioritization Meeting for more information
Value Stream Analysis	Coaching	Houston	2018-06-11	For Data Center Compute leading to Train design. SAFe event
Portfolio Kanban workshop	Coaching	Houston	2018-05-23	Initial analysis of Foundation Infrastructure work (backlog, WIP) on the way to Portfolio Kanban.
Team Kick-off	Coaching	Worldwide	2018-05-21	Team kickoff for Gateway Train. 11 teams. SAFe event
PI Planning	Coaching	Houston	2018-04-17	Star Train (Network Core). 6 Teams. 90 people at event. SAFe event.
Value Stream Analysis	Coaching	Houston	2018-04-02	For Gateway Products leading to Train design. SAFe event.
DevOps for Agile	Attend	Dallas	2018-03-08	DevOps for the Agile Enterprise devops_for_agile.pdf
Leadership Workshop	Coaching	Houston	2018-03-05	Workshop aimed at helping top level supervisors align on direction
Product analysis	Coaching	Houston	2018-01-23	Round 2
Product analysis	Coaching	Houston	2018-01-23	Get architects into a room to determine product strategy for Infrastructure as a lead in to value stream mapping
PI Planning	Coaching	Houston	2018-01-15	Crazy (AtC). 5 Teams. 100 people at event. SAFe event.

# **2017 Completed Events**

Event	Туре	Location	Date	Comments
Leadership Workshop	Coaching	Houston	2017-11-28	Workshop aimed at helping top level supervisors understand what they need to know and do to drive the transformation
Value Stream Mapping	Coaching	Houston	2017-10-25	Value Stream mapping for Foundation Infrastructure group
Initial PI Planning	Coaching	Houston	2017-10-23	Crazy (AtC). 5 Teams. 100 people at event. SAFe event.
Leading SAFe	Training	Houston	2017-10-19	Leadership of the XOM FI AtC Train plus guests. 32 people.
SAFe for Teams	Training	Houston	2017-10-16	AtC (Crazy) Train. 42 people.
Kanban Team Kickoff	Training	Budapest	2017-10-09	New teams on the way to Agile Release Train
Initial PI Planning	Coaching	Houston, Buenos Ares, Kuala Lumpur	2017-10-02	Bullet (Storage). 3 Teams. Initial XOM Foundation Infastructure (FI) Train. SAFe event.
SAFe for Teams	Training	Houston	2017-09-25	Half the Storage (Bullet) Train. 24 people. New SAFe 4.5 materials.
Kanban Team Kickoff	Training	Houston / Buenos Aires	2017-09-12	2 new teams on the way to Agile Release Train
Leading SAFe	Training	Houston	2017-08-21	Leadership of the XOM FI Storage Train. 10 people. New SAFe 4.5 "Leading SAFe" materials.
Kanban Team Kickoff	Training	Houston	2017-07-24	2 new teams on the way to Agile Release Train
SAFe 4.5 Update	Attend	Virtual	2017-06-27	Understand updates for SAFe 4.5 (see summary at 5 Reasons to Update and My Notes)
Enterprise Lean-Agile Coach Course with OrgMindset.com	Attend	Boulder	2017-06-07	3 day course with Alex Yakyma. See My Notes. Passed test and certified as Enterprise Coach -
Value Stream Mapping and Lean Coffee	Training	Houston	2017-05-08	Train the trainer session. Facilitated

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Event	Туре	Location	Date	Comments
Leaders Introduction to Agile	Training	Houston	2017-05-01	Three sessions aimed at helping leadership understand how the pilots work, and understand what learning they will need.
Kanban Team Kickoff	Training	Kuala Lumpur	2017-04-17	3 Teams. Co-taught
Kanban Team Kickoff	Training	Houston	2017-04-10	2 Teams. Co-taught.
Ongoing until 2017-12-31	Transformation Coach	Houston	2017-03-15	Co-coach with Transformation Team
Implementing SAFe	Training / Coaching	Scottsdale	2017-01-31	Co-taught
SAFe Advanced Scrum Master Enablement	Certification	Virtual	2017-01-27	SASM
Difficulties and Benefits of Working in Agile Environment	Training	Belmont University	2017-01-23	16 Seniors

## **2016 Completed Events**

Event	Туре	Location	Date	Comments
Essential SAFe - Dean Leffingwell	Attend	Milwaukee	2016-10-18	My notes
SAFe v4 PI Planning	Coach	Madison	2016-09-06	Part of SAFe v4 ART; New Train (7 teams)
SAFe for Product Owners	Train / Coach	Madison	2016-08-30	Part of SAFe v4 ART; 7 new teams
SAFe for Scrum Masters	Train / Coach	Madison	2016-08-30	Part of SAFe v4 ART; 7 new teams
SAFe for Teams	Train / Coach	Madison	2016-08-22	Part of SAFe V4 ART
Training Roadmap Workshop	Workshop	Madison	2016-08-02	Steps to identify inflight work to bring onto the SAFe train.
How to Work Personality Issues Without Sounding Like a Marriage Guidance Counsellor?	Train / Coach	Atlanta	2015-07-27	Ran 75 min workshop involving about 120 people. All new materials.
2016 Agile Conference	Attend	Atlanta	2015-07-25	My notes
Ongoing until 2016-11-18 - Coach Program / New Train of 7 teams	Coach	Madison	2016-07-18	Part of SAFe v4 ART
Leading SAFe	Train / Coach	Madison	2016-07-19	Part of SAFe V4 ART

Event	Туре	Location	Date	Comments
Coaching Instructor	Certification	Virtual	2016-04-05	Certification through ICAgile
Agile Project Manager (APM)	Certification	Virtual	2016-04-25	Certification through ICAgile
Ongoing until 2016-06-30 - Coach 4 teams	Coach	Madison	2016-04-04	Part of SAFe v4 ART
SAFe v4 PI Planning	Coach	Madison	2016-04-18	Part of SAFe v4 ART
VersionOne for Scrum Masters	Attend	Madison	2016-04-14	Part of consulting engagement - learning with customer selected tool
VersionOne for Product Owners	Attend	Madison	2016-04-14	Part of consulting engagement - learning with customer selected tool
VersionOne at Scale	Attend	Madison	2016-04-13	Part of consulting engagement - learning with customer selected tool
VersionOne Foundations	Attend	Madison	2016-04-12	Part of consulting engagement - learning with customer selected tool
SAFe for Product Owners	Coach	Madison	2016-04-08	Part of SAFe v4 ART
SAFe for Scrum Masters	Coach	Madison	2016-04-07	Part of SAFe v4 ART
SAFe for Teams	Coach	Madison	2016-04-04	Part of SAFe v4 ART
"Scrum at Scale" by Jeff Sutherland	Attend	Virtual	2016-03-28	Some good ideas on the role of leadership and management in a Scrum transformation. See My notes
Executive Scrum Team Kickoff	Coach	Gulfport	2016-03-22	Executive team kick-off. Start with understanding goal, obstacles, metrics and personnel. Then work through creation of team, backlog, and so on to drive implementation.
"Scrum Master or Arm- chair Psychologist" by Angela Johnson	Attend	Virtual	2016-03-14	Simple presentation about the Scrum Master focussing on the coaching, not just facilitating or being a secretary. See My notes
Project Improvement	Coach	Gulfport	2016-03-08	Improving specific election of project using Agile thinking
Second Generation Lean Product Development	Attend	Virtual	2016-03-05	If you want to understand impacts of things like queuing theory, lean, and why variability should be preserved for new product development then this is the video for you. See My notes
SAFe ART PI Planing	Coach	Boston	2016-02-23	PI Planning for 2 new ARTs involving 250 people including teams and executive management. Part of a SAFe (Version 4 - the first one?) implementation.
Agile Enablement	Training	Virtual	2016-02-21	Train 9 people, located in Vietnam, in basics. Remote presentation with exercises. Part of a SAFe implementation.

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Event	Туре	Location	Date	Comments
Team Coaching	Coach	Virtual	2016-02-09	Work through issues on improving planning such as estimation, capacity planning, dealing with interruptions, etc. Part of a SAFe implementation.
Large-scale Agile at Ericsson	Attend	Virtual	2016-02-04	Experience report through the Scrum Alliance and the Learning Consortium.  My notes
Agile Boot Camp	Train / Coach	Kirkland	2016-01-25	Train 55 people, but quickly turned into a bespoke course aimed at "what's next?"
Scrum Team Launch	Training	Atlanta	2016-01-18	Train 60 people, then kick off 6 teams over 4 days. Part of a SAFe implementation.
Agile Boot Camp	Train / Coach	Gulfport	2016-01-11	Train pilot team plus 2 days of executive coaching.

# **2015 Completed Events**

Event	Туре	Location	Date	Comments
SAFe Program Consultant v4.0	Certification	Virtual	2015-12-28	SPC4
Effective Testing (QA)	Certification	Virtual	2015-12-21	Certification through ICAgile
Business Analyst (BA)	Certification	Virtual	2015-12-17	Certification through ICAgile
Agile Requirements	Train	Virtual	2015-12-14	14 PDUs, 14 CDUs
Agile for Construction	Train	Denver	2015-12-10	75 people. Training / Adapting / Coaching
Agile Boot Camp	Training	Charlotte	2015-12-07	20 people. Training. 21 PDUs
Product Owner Training	Train / Coach	Norman	2015-12-03	18 people. Started as standard training but client turned into bespoke course aimed at "what's next". 14 PDUs
Agile Boot Camp	Train	Bentonville	2015-11-30	17 people. Training. 21 PDUs
Team / organization onsite	Coach	Boise	2015-11-09	Help get team kick started, work organizational issues
Team / organization onsite	Coach	Boise	2015-11-02	Help get team kick started, work organizational issues
General Certification	Certification	Virtual	2015-10-27	Certification through ICAgile
Team Kickoff	Train	Boise	2015-10-26	11 people. Training / setup

Event	Туре	Location	Date	Comments
Agile Boot Camp	Train / Coach	Bentonville	2015-10-20	23 people. Training and coaching. 21 PDUs
Team Kickoff	Train	Des Moines	2015-10-13	20 people. Training and coaching
Initial review / goals set	Assessment	Des Moines	2015-10-06	Meet with leadership team to determine goals
Introduction to Scrum	Workshop	Sioux Falls	2015-09-29	105 people in room. 7 PDUs, 8 CPEs
PO Training	Workshop	Hartford	2015-09-24	Small group focussed on "big data" application. 14 PDUs
Scrum / Agile Lunch and Learn	Workshop	Huntsville	2015-09-21	Focussed Agile event
SAFe Program Consultant	Attend	Cincinnati	2015-09-14	Training with Icon
Agile Introduction	Train	Virtual	2015-09-10	7 PDUs, 8 CPEs
Agile Testing	Workshop	Virtual	2015-08-27	Focussed Agile event. A view of testing philosophy / approach
Making Scrum Work (Level 2)	Workshop	Huntsville	2015-08-25	Huntug users meeting - see materials
Agile Requirements	Train	Virtual	2015-08-24	14 PDUs, 14 CDUs
Scrum at Scale Webinar	Attend	Virtual	2015-08-19	My notes
2015 Agile Conference	Attend	Washington	2015-08-03	My notes
1/2 Day Agile Scrum Refresher	Train	Huntsville	2015-06-08	Updated materials
2015 Scrum Gathering Debrief	Present	Worldwide	2015-06-06	
Agile Alliance Virtual Conf.	Attend	Online	2015-05-15	
2015 Scrum Gathering	Attend	Phoenix	2015-05-04	My notes
External Organization Kickoff	Train Coach	Belo Horizonte	2015-04-27	4 teams, new Agile
Improved Forecasting and Risk	Train	Worldwide	2015-04-22	Monte Carlo / #noestimates
Confluence 5.7 Upgrade	Train	Worldwide	2015-04-09	
Marketing team(s)	Train	Atlanta	2015-03-31	Adapt Scrum / Agile
Internal Conference	Organize	Huntsville	2015-03-18	Peer "Scrum" conference
IT team(s)	Train	Huntsville	2015-02-02	Adapt Scrum / Agile

# 2014 Completed (and Selected) Events

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Event	Туре	Location	Date	Comments
Lunch and learn	Organize	Huntsville	2014-12-22	Clean code practices
Development Process Refresh	Train	Worldwide	2014-11-18	Prepare for ISO audit
Engineer IT Meetings	PO	Hyderabad	2014-10-15	Meet new team
Agile Testing	Workshop	Hyderabad	2014-10-14	
Scrum Master Workshop	Train Coach	Hyderabad	2014-10-13	
Agile Testing	Workshop	Columbia	2014-09-23	
New team training (3 teams)	Train Coach	Columbia	2014-09-22	
Atlassian Summit	Attend	San Jose	2014-09-09	JIRA, Confluence, HipChat, Service Desk
Agile 2014 De-brief	Present	Worldwide	2014-09-03	Also presented at the Conference
Agile 2014 Conference	Present	Orlando	2014-07-28	See materials
Unit Testing for SM / PO	Coach	Worldwide	2014-07-24	Results of survey plus practice review
IMPACT Training	Train Coach	Huntsville	2014-07-07	Agile thinking for new hires
UX Kick-off	Train Coach	Worldwide	2014-07-01	Scrum for UX as well as team integration
Scrum Team Kickoff	Train Coach	Switzerland	2014-06-23	Two new teams - software embedded hardware
Aggressive Backlog Triage	Coach	Worldwide	2014-06-03	See materials
PO Training	Train Coach	Huntsville	2014-05-13	
Product Backlog Refinement	Train Coach	Worldwide	2014-04-25	Special session for POs
Advanced PO / SM Materials	Train Coach	Lodz	2014-02-12	Systems thinking, Uber-Scrum, facilitation, etc
Scrum Team Kickoff	Train	Lodz	2014-02-10	New team
Scrum Team Kickoff	Train	Norcross	2014-01-08	Adapted for technical writer team

# 2013 Completed (and Selected) Events

Event	Туре	Location	Date	Comments
Advanced PO / SM Materials	Train Coach	Huntsville	2013-12-13	Systems thinking, Auber-Scrum, facilitation, etc
Advanced PO / SM Materials	Train Coach	Norcorss	2013-12-10	Systems thinking, Auber-Scrum, facilitation, etc
Scrum Master course				How to be a great Scrum Master
Advanced PO / SM Materials	Train Coach	Hyderabad	2013-09-23	Systems thinking, Auber-Scrum, facilitation, etc
Scrum Team Kickoff				4 new teams
IMPACT Training	Train Coach	Huntsville	2013-07-11	Agile thinking for new hires

Event	Туре	Location	Date	Comments
Scrum Team Kickoff	Train	Huntsville	2013-04-16	Adapted for product support team
Scrum Master course	Train Coach	Columbia	2013-04-08	How to be a great Scrum Master

### **Prior**

And so on, and so on ... Back to 2007.

Consultant, Events, Workshops

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