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# Frequently Asked Questions

As I work with people I find there are often situations where the same kind of questions come up. Rather than invent answers every time, here are some standard ideas, based on experience that has worked in the past, to get you started.

# Warning

I wrote most of these because they came up more than once. Some of the ideas / responses are basic, especially if you've been doing Agile / Scrum for some time. Note - these are just ideas / approaches. If the approach does not suite your context, believe the context, and adjust the approach. 😎

Also, some of these are WIP (work-in-progress). Typically they are labelled “ToDo”. A list of these is at Pages Where There is Work ToDo. Plus a Table View of FAQ.

Under what conditions is Full-Time Equivalent (FTE) resource planning effective

# FAQ

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| • Why a Plan Based on Average Velocity Will Fail? | blogentry, estimates, forecast, montecarlo, research, faq |
| • Why Do People Overcommit? | faq, commit, wip, behavior, team |
| • Why Do We Assign Business Values to PI Objectives? | consultant, tools, piplanning, program, piobjectives, safe, faq |
| • Why Do We Do a System Demo in SAFe? - SSA | faq, safe, systemdemo, consultant, tools, program, subjectspecificarticle |
| • Why Do We Establish a Cadence of Events? | consultant, tools, meetings, firstsprint, cadence, faq |
| • Why Do We Form Teams When We Transition To Agile? | consultant, tools, teamformation, kickoff, firstsprint, faq, team |
| • Why Do We Have a Definition of Ready? | faq, diy, agile, userstory, dor, ready, practices |
| • Why Do We Have the Product Owner and Scrum Master Roles? | faq, roles, scrummaster, productowner, structure, firstsprint |
| • Why Do We Have the Role of Product Owner? | faq, diy, agile, coaching, leadership, why, productowner, structure |
| • Why Do We Have the Scrum Master Role? | faq, diy, agile, coaching, leadership, why, scrummaster, structure |
| • Why do we run a System Demo when we've just done a Sprint Review or Iteration (Team) Review? | faq, safe, systemdemo, consultant, tools, program |
| • Why Do We Start and End Iterations (Sprints) Mid-week? | consultant, tools, meetings, firstsprint, cadence, diy, agile, faq |
| • Why Do We Use Story Points Instead of Hours or Days? | team, estimates, forecast, faq, points, estimationapproach |
| • Why Does a High Utilization Rate Make It Impossible to Create Good Estimates? | faq, estimation, utilization, basics, lpm, portfoliomanagement |
| • Why Does a Lean-Agile Approach Encourage Collaborative Decision Making? | faq, collaboration, decisionmaking, workingagreement, lpm, portfoliomanagement |
| • Why does a Lean-Agile approach focus on the completion of work (running, tested features)? | faq, fte, agilebasics, dod |
| • Why Don't Agile Tools Automatically Change Status When a Related Item Changes? | faq, promote, tool, feature, story |
| • Why Don't We Burn-down Stories Instead of Hours for a Sprint? | consultant, tools, team, burndown, storypoints, hours, firstsprint, faq |

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| • Why Don't We Use Gantt Charts in Agile? | faq, projectmanager, project, pm, gantt |
| • Why Don’t We Use Written English to Communicate Requirements? | consultant, tools, userstory, stories, faq, firstsprint |
| • Why Have an Organizational Impediment Removal System? | faq, ssa, impediment, removal, organization |
| • Why Is Agile So Hard - The Backward Bicycle? | blogentry, knowledge, understanding, faq |
| • Why Not Just Track Hours Like We Traditionally Do? | team, estimates, dollars, cost, faq, points |
| • Why Should an Architect Collaborate with Teams? | faq, architect, enterpriseasset, role |
| • Why Should We Consider Moving to Agile? | consultant, tools, culturechange, organization, elevatorpitch, why, faq, presentationidea |
| • Why Should We Focus on Doing One Thing To Completion at a Time? | consultant, tools, team, focus, presentationideas, faq, lpm, portfoliomanagement |
| • Why Should We Name Our Team? | faq, team, name, scrummaster |
| • Why Should We Start Without Doing a Complete Analysis? | faq, productbacklog, lean, waste, triage, juststart, scope |
| • Why Should We Work Harder to Eliminate the Effect of Dependencies? | enterprise, scale, dependencies, risk, riskmanagement, faq, presentationidea, blogentry, lpm, portfoliomanagement |
| • Why Shouldn't We Set Up Dedicated Defect Teams? | faq, quality, bugs, defects, team |

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