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# Dean Leffingwell - One on One Meeting Through Icon

One on one with meeting Dean Leffingwell. Through icon.

#### **Photos**



### **Notes**

- 1. Velocity impacted by project based cost accounting
- 2. Product companies not issue
- 3. Lose knowledge as temporary structure persistent knowledge
- 4. Project Temporary work for temporary resources
- 5. Allocate the money, but haven't spent it yet, decision about what get built is still with business
- 6. "Want to do this feature now"
- 7. Flow also impacted
- 8. Ability to control spend without timesheet
- 9. ROI is a trailing indicator. Need an implicit ROI
- 10. Real way to do capex policy in blog post
- 11. Greenfield waterfall to safe, easier than if started with existing agile team
- 12. Need the uniform paradigm safe
- 13. Start with easy value stream
- 14. Remind people. Resource pool (lean idea, not agile)
- 15. Leadership get used to it. But problem when a group is not included
- 16. Break down silos Start with "permission to plan" together based on value flow then couple with t-shirts
- 17. Mission is then clear produces different behaviors
- 18. Create the environment that is different
- 19. Something magic about putting people in a room
- 20. Don't think about levels. Think about how the value flows
- 21. Need to tease out operational vs value streams for large it shops

- 22. More than 100 people cannot work together
- 23. Look like Parthenon
- 24. Thinking tools to tease the complexity apart
- 25. C level talk about lean

SAFe, Management, Conference, Agile2016, Executive

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