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Notes

Great pitch.

Love the basics here, such as:

- “If you are in the non-linear region of utilization for your project (i.e. greater than 80% utilization) then estimation will always fail”,
- “Sometimes you need just enough information to decide what not to do, and perhaps toss a coin for remaining options (if they really are close enough)”,
- “why this project won't finish on time is because of last project - and no amount of estimating is going to help”

And the importance of understanding dependencies (see [Why Should We Work Harder to Eliminate the Effect of Dependencies?](#) for more on this thinking.

The base idea is that a lot of bad things happen which increase utilization into the “non-linear” zone and which make estimating useless and forecasting difficult.

[Video](#), [Webinar](#), [Learning](#), [Planning](#), [Estimation](#), [Review](#)

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